

CLEAR THINKING TODAY

Developing Hacks – Unit 2



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Objectives

- Show how to craft a solid first draft of a PMQ chart
- Demonstrate how to enhance the quality of your initial PMQ chart
- Illustrate how to add more options to your PMQ chart









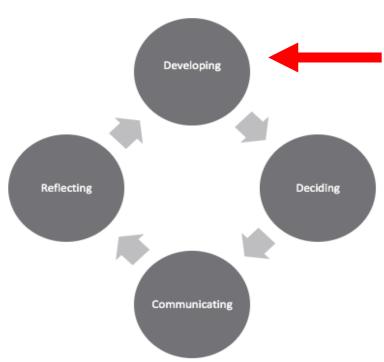
Agenda

- 1. Overview of Clear Thinking Hacks
- 2. Developing Hacks
- 3. Discussion Questions



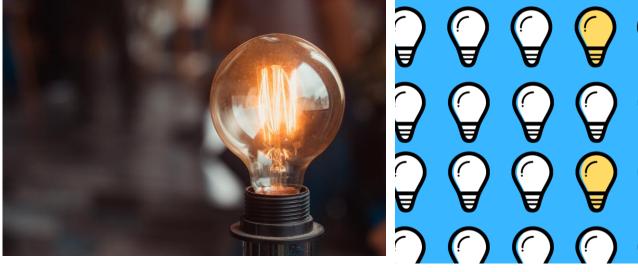
1. Overview of Clear Thinking

Clear Thinking Hacks





2. Developing Hacks



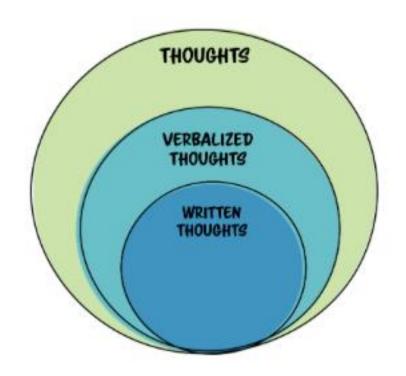
Video

- Write or type out your PMQ list
- Zoom out and quantify your PMQ list
- Flip the entries in the plus and minus columns
- Seek second opinions on your PMQ list
- Time stamp your PMQ list and project into the future
- Scale up the number of choices on your PMQ list

Write or type out your PMQ list

"Why write? Thinking or talking about an event can lead to ruminating, where you become lost in emotions. But writing forces you to slow down..." - Joshua Smyth

Thoughts > Verbalized Thoughts > Written Thoughts



Zoom out and quantify your PMQ list

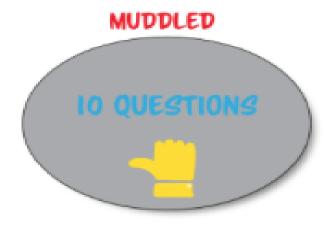
OVERLY OPTIMISTIC

TABLE 10.1 SHOULD I ACCEPT A PROMOTION? (RED FLAG SITUATION)

Plusses	MINUSES			
 Earn more money Have a new challenge Able to grow professionally Expand career possibilities Have more prestige Have added perks Have more freedom to set schedule Get more support help Enhance professional network Fulfill my leadership aspirations 	0			
QUESTIONS				
0				

Zoom out and quantify your PMQ list





Flip the entries in the plus and minus columns

TABLE II.I ATTENDING COLLEGE - ORIGINAL LIST

PLUSSES	MINUSES
 I'll be the first in my family with a college degree I'll meet new people I'll be exposed to new ideas 	- My beliefs will be challenged or ridiculed - I'll incur debt - I'll more away from my family

QUESTIONS

Will I fit in with the college crowd?

Flip the entries in the plus and minus columns

FLIPPED ENTRIES

TABLE 11.2 ATTENDING COLLEGE - AFTER FLIP

MINUSES
 My siblings might ostracize me for attending college
 I'll incur debt I'll more away from my family

QUESTIONS

Will I fit in with the college crowd?

Seek second opinions

TABLE 12.1 ARE YOU SEEKING CONFIRMATION OR ILLUMINATION?

IF YOU WANT CONFIRMATION, SAY TH	ાક:	IF YOU WANT ILLUMINATION, SAY THIS:		
•I think I've captured all the plusses, minuses and questions – don't you agree?	<	-Here's my PMQ list. What do you think might be missing?		
•I really struggled with this decision. You don't see anything wrong with my reasoning, do you?	<	→ This is a tough decision. How do you see the pros/cons?		
-1 can't believe anyone could buy into this idea. What do you think?	←	How do you think others with different backgrounds might evaluate the idea?		
•Don't you think it's a good idea?	<	→> •What do think about this idea?		
•Aren't I looking at this issue in the right way?	<	-(an you think of other perspectives on this decision?		
-1 really like this idea; what do you think?	<	I see upsides and downsides to this decision. What do you think?		
-I've done all my homework on this decision. You agree with it, right?	←	 I've done all my homework on this decision but I'm sure I'm missing something. What do you think it might be? 		

Time stamp your PMQ list



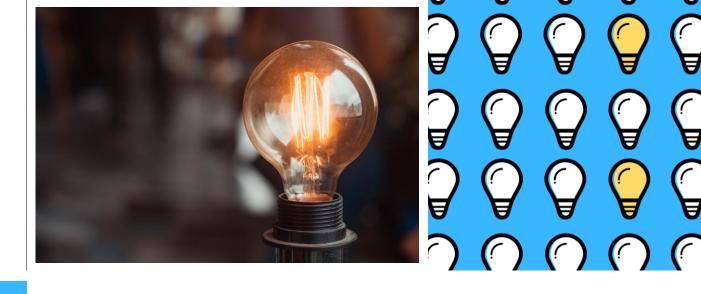
Click Here for Video

Scale up the number of choices on your PMQ list

TABLE 14.1 GCALED-UP PMQ LIGT

OPTIONS	Plusses	MINUSES	Questions
Job (andidate I	 Industry experience Strong network of industry contacts Great analytical skills 	-Poor collaboration skills -Questionable speaking skills	·Willingness to learn? ·(ommitment to our company?
Job (andidate 2	•Good interpersonal skills •Great speaking skills •Industry experience	•Questionable analytical abilities •Weak financial and budgetary experience	•Ability to assume leadership role?
Job (andidate 3	•Great team builder •Very business savvy •Strong technical skills	 Hesitant to relocate High salary requirements Limited network of contacts in industry 	•Willingness to grow professional network?

3. Discussion Questions



- Why don't more people write out PMQ charts?
- What's the main reason someone won't give you an honest second opinion? (refer to Table 12.1)
- What pressures focus our attention on the shortterm rather than long-term plusses and minuses?



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